# **Institutional Presentation**

**March 2018** 



## **Disclaimer**



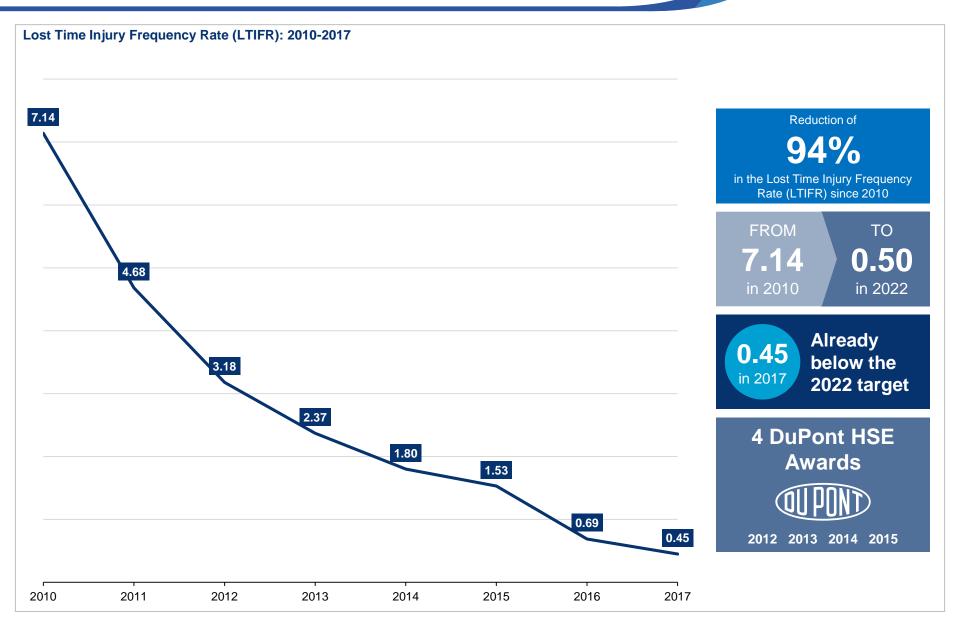
This presentation contains statements that may constitute "forward-looking statements", based on current opinions, expectations and projections about future events. Such statements are also based on assumptions and analysis made by Wilson Sons and are subject to market conditions which are beyond the Company's control.

Important factors which may lead to significant differences between real results and these forward-looking statements are: national and international economic conditions; technology; financial market conditions; uncertainties regarding results in the Company's future operations, its plans, objectives, expectations, intentions; and other factors described in the section entitled "Risk Factors", available in the Company's Prospectus, filed with the Brazilian Securities and Exchange Commission (CVM).

The Company's operating and financial results, as presented on the following slides, were prepared in conformity with International Financial Reporting Standards (IFRS), except as otherwise expressly indicated. An independent auditors' review report is an integral part of the Company's condensed consolidated financial statements.

# **Commitment to Safety**





## **180 Years of Experience**





Wilson, Sons & Company was founded in Salvador (BA) providing shipping agency services and trading coal internationally.

The solidity of the Company is reflected in its participation in the coal trade as well as in the importation of products such as cotton, wool, linen and silk, the most profitable businesses of that time.



Inauguration of the largest covered warehouse in Latin America, in São Cristóvão (RJ).

Walter Salomon saw the opportunity to invest in the Brazilian business and engineered a share swap whereby shareholders of Ocean Wilsons Holdings Ltd receiving non-voting shares in then called Scottish and Mercantile Investment Trust which is today Hansa Trust PLC.

964

Change of Company name from Rio de Janeiro Lighterage Company (subsidiary of WS Co, Ltd) to Companhia de Saveiros do Rio de Janeiro.



Acquisition of Guarujá I shipyard, bolstering the Group's shipbuilding activities.



Foundation of Brasco, an offshore logistics company.



Offshore operations begin with the launch of first Platform Supply Vessel (PSV) – Albatroz – built by Wilson Sons Shipyards.



Expansion of Tecon Salvador almost doubling the terminal's capacity. Wilson Sons celebrates 175 years since the Company foundation and Tecon Rio Grande celebrates 15 years in operation for the Company.

Wilson Sons celebrated its 180<sup>th</sup> anniversary.

Container Terminals achieved a record 1,068 million TEU in 2017, a 3.7% increase over 2016.

2008

Construction of the Third Berth in Tecon Rio Grande, resulting in Brazil's largest container terminal in retro-area. Commencement of towage operations in the Amazonian state of Pará, with seven tugs attending the port of Belém, as well as the Vila do Conde terminal in Barcarena and

the port of Belém, as we as the Vila do Conde terminal in Barcarena ar Trombetas in Oriximiná.

Rio de Janeiro Lighterage Company Limited (John Mackenzie – Trustee) and Wilson Sons & Company

Trustee) and Wilson Sons & Company Limited sign a merger agreement.

Participation in the most ambitious construction projects of the period such as the Brazilian Great Western Railroad (currently part of the Federal Railroad Network). Acquisition of Camuyrano Serviços Marítimos which doubles the size and importance of the fleet. Saveiros and Camuyrano begin to operate as associated companies.

Acquisition of Rio de Janeiro Lighterage Company, reinforcing Wilson Sons' towage operations.



Acquisition of the Salvador Container Terminal through public auction.



Port terminal operations begin with the successful bid which privatized the container terminal of Rio Grande – Tecon Rio Grande.



Wilson Sons becomes a publicly listed company, with shares traded on BM&FBovespa in the form of BDRs.



Conclusion of the Guarujá II shipyard increasing the Company's naval construction capacity from 4,500 tons to 10,000 tons of steel per year.

Through the Brasco Logistica Offshore Ltda, Wilson Sons concludes the acquisition of the total share capital of Bric Brazilian Intermodal Complex S/A ("Briclog"), base for the support of the offshore oil and gas industry.



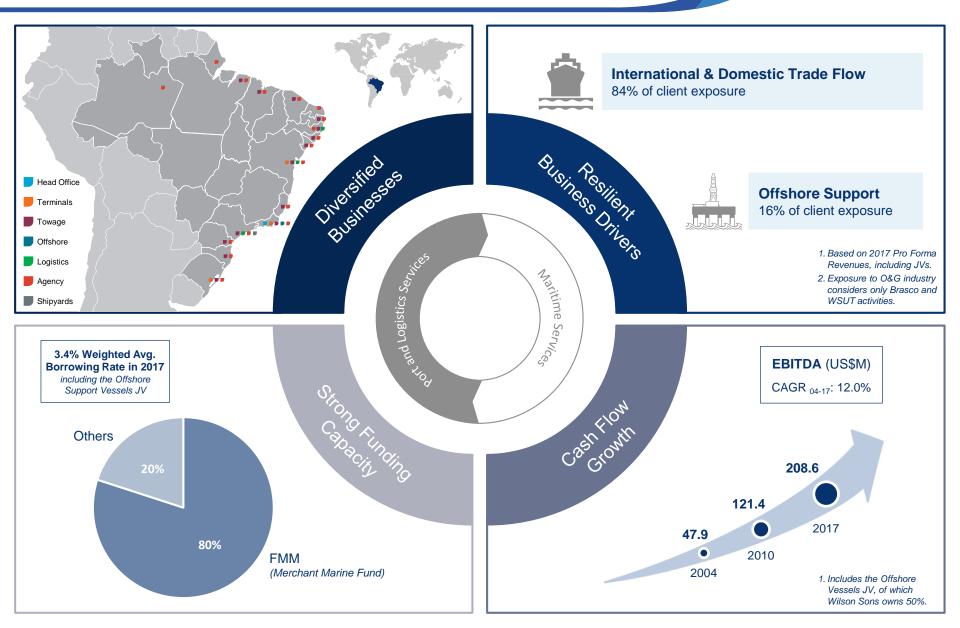
Acquisition of the remaining 25% of Brasco, bringing Wilson Sons control to 100% of the asset.

Renewal of the Container
Terminal concession in
Salvador, acquisition of 6
tugboats from Vale, and the
start of operations in Santa
Clara inland waterway terminal.



### Wilson Sons at a Glance





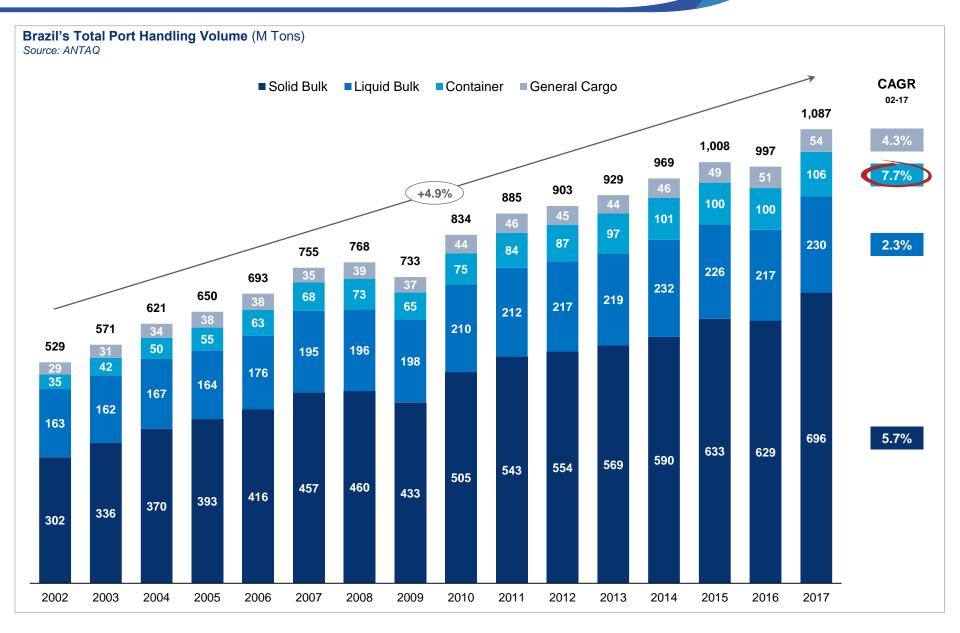
# **Trade Flow Drivers**



## **The Brazilian Trading and Port Activities**

Consistent growth in port activities with superior increase of container handling

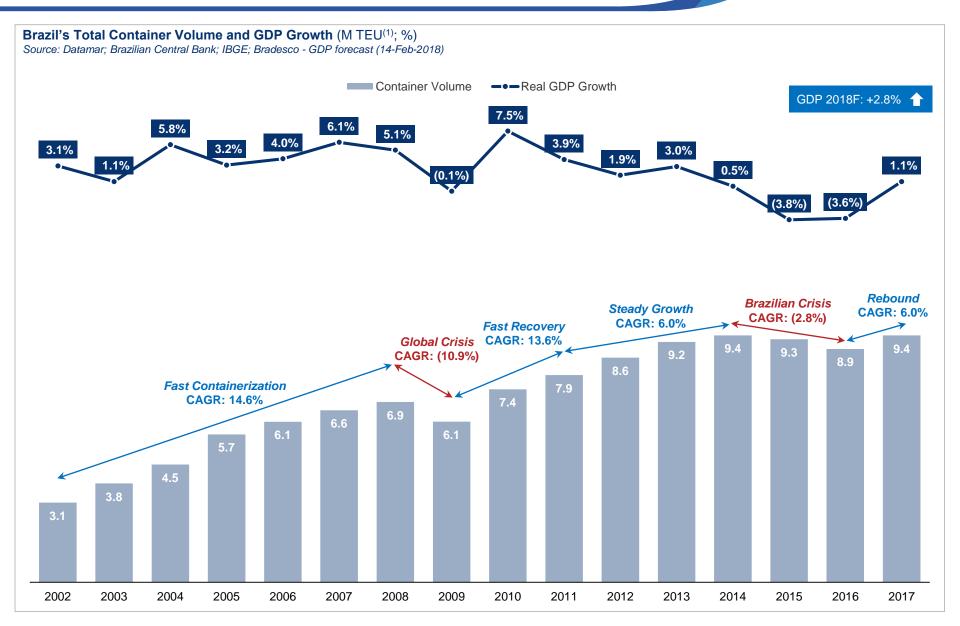




### **Brazilian Container Terminal Market**

After challenging economic periods, container volume demonstrated rapid growth

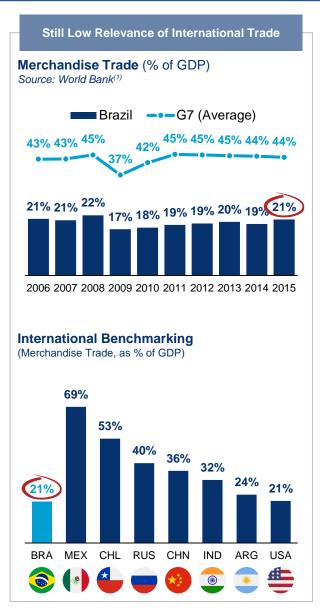


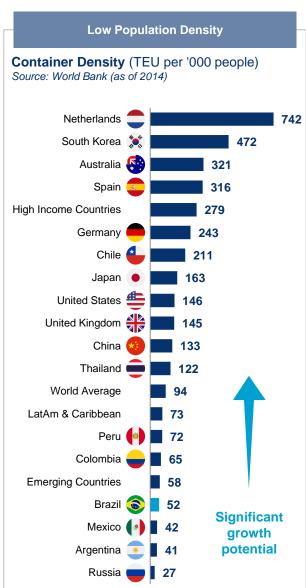


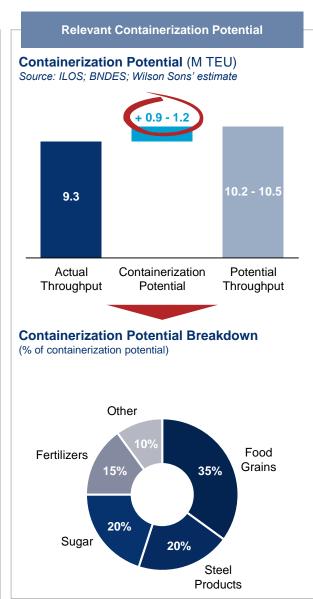
#### **Brazilian Container Terminal Market**

Strong drivers supporting enormous growth potential







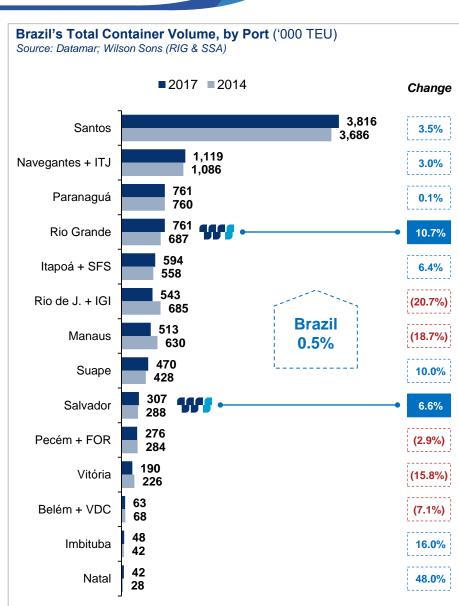


## **Major Brazilian Container Ports**





as of 2016 <sup>(1)</sup>	North	Northeast	Southeast	South
% of Population	9%	28%	42%	14%
% of GDP	5%	14%	55%	16%
% of Volume (TEU)	6%	11%	48%	35%

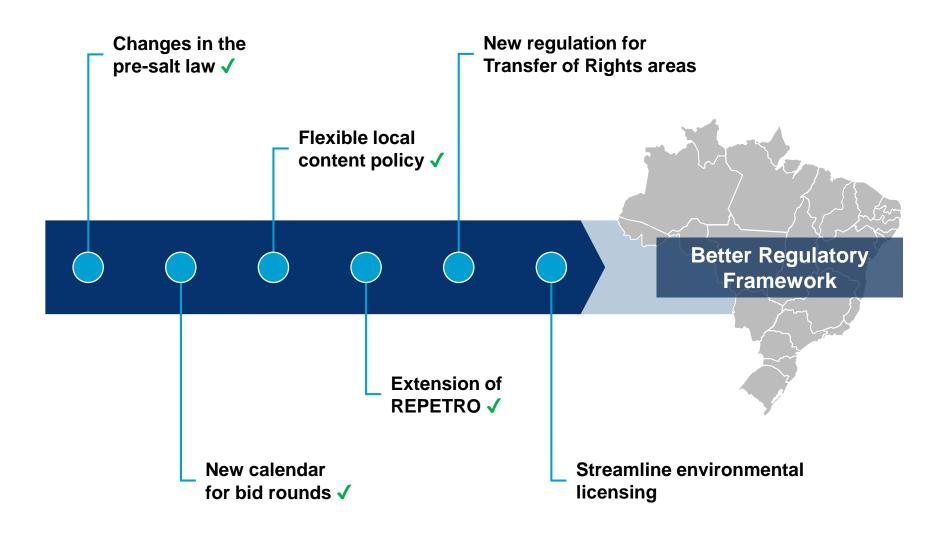


# Oil & Gas Drivers



# **Improved Regulation in the Oil Sector**

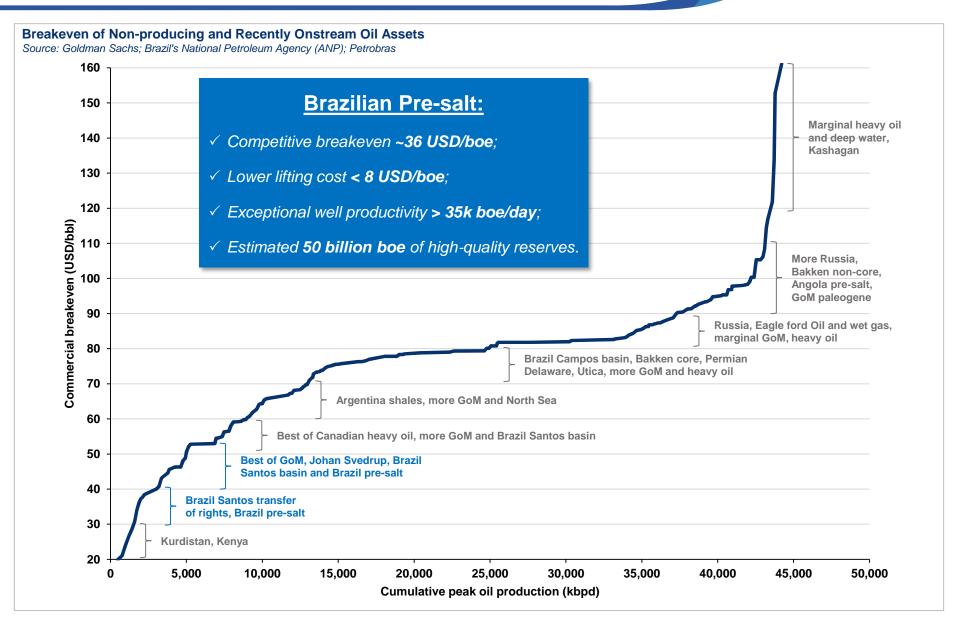




Source: Petrobras 12

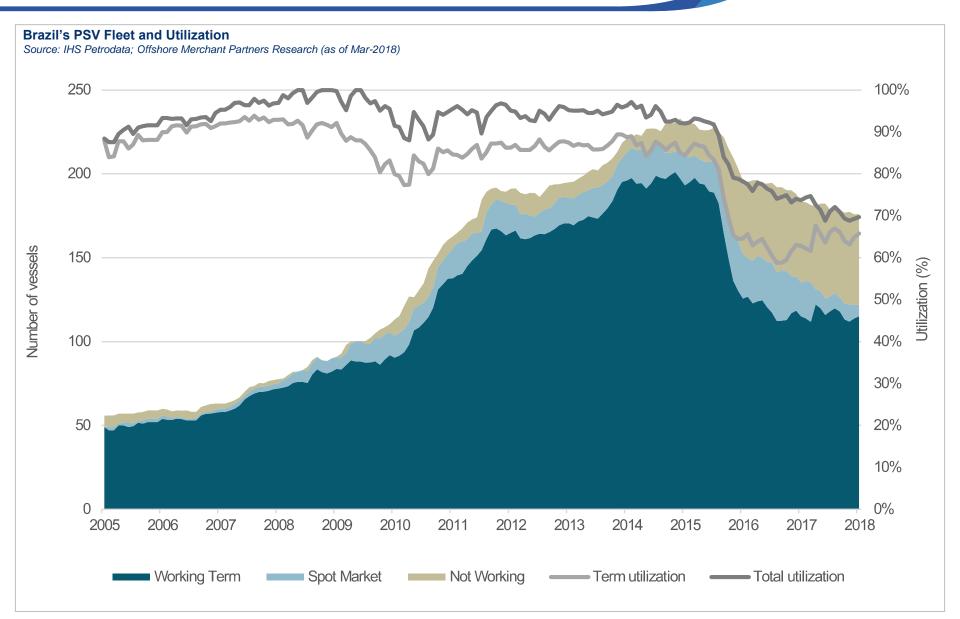
# **Brazilian Reserves: Strong Fundamentals**





## **PSV Fleet in Brazil**





# **Our Business**



## **Container Terminals**



# **US\$151M**

Net Revenues (38% of FY17 Revenues)

# **1.1M TEU**

Containers Handled (FY17, Rio Grande + Salvador)

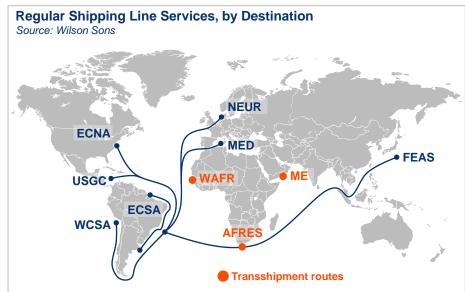
# **2.1M TEU**

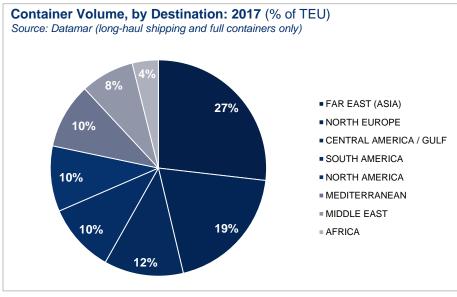
Total Capacity (Rio Grande + Salvador)

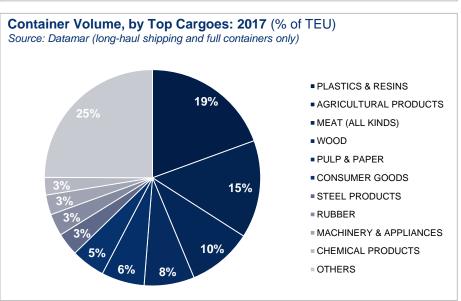


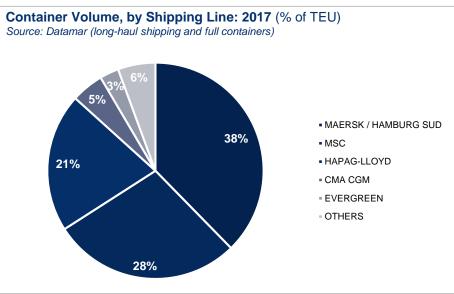
#### **Tecon Rio Grande**











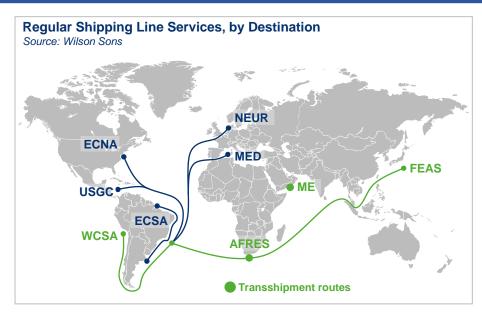
## **Tecon Salvador**

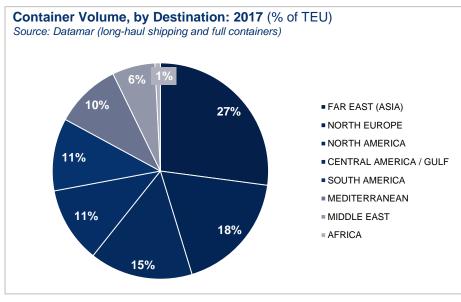


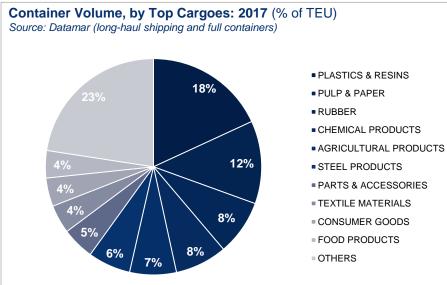


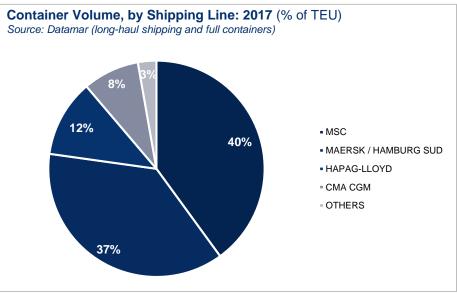
#### **Tecon Salvador**











# **Towage**



# **US\$207M**

Net Revenues (42% of FY17 Revenues)

# 74 tugs

Operational Fleet (Mar-2018)

# 59,796

Harbour Manoeuvres (FY17)

# **71.1k tons**

Avg. DWT<sup>(1)</sup> Attended (FY17)

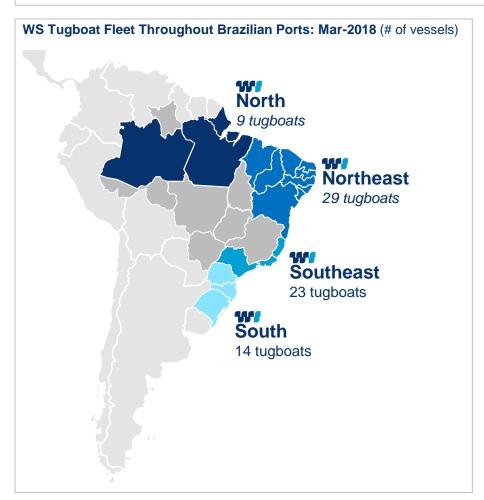


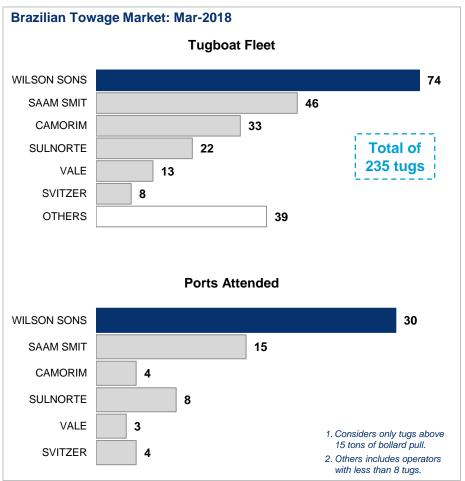
Notes: (1) DWT stands for deadweight.

# **Towage**



- Largest fleet in Brazil, with approximately 50% share of harbour manoeuvres, operating in all major ports;
- Priority policy to Brazilian flag vessels;
- **)** Long-term and low-cost funding available from the FMM (Merchant Marine Fund).





# **Offshore Support Vessels**



US\$73M

Net Revenues (FY17) 23 PSVs

Operational Fleet (Mar-2018) US\$24,267

Avg. Net Daily Rate (FY17) 6,035

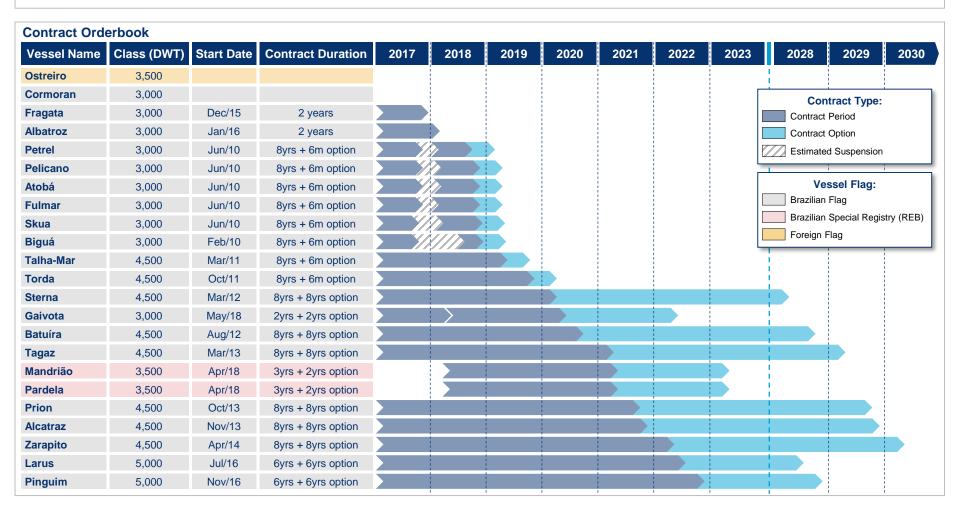
Days in Operation (FY17)



# **Offshore Support Vessels**



- Policy priority for Brazilian flag vessels;
- Long-term and low-cost funding available from the FMM (Merchant Marine Fund);
- **)** Wilson Sons 100%-owned shipyard is a key competitive advantage.

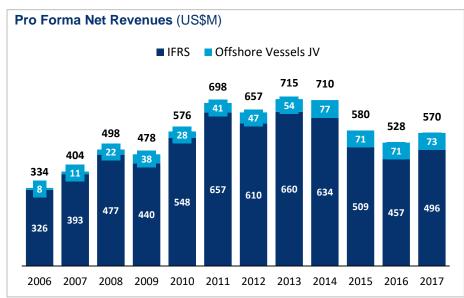


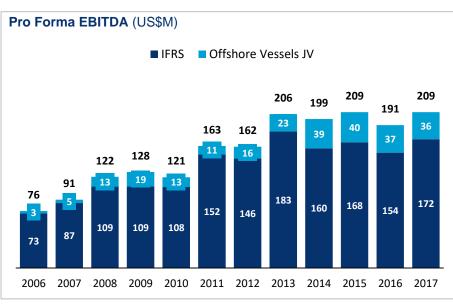
# **Financial Highlights**

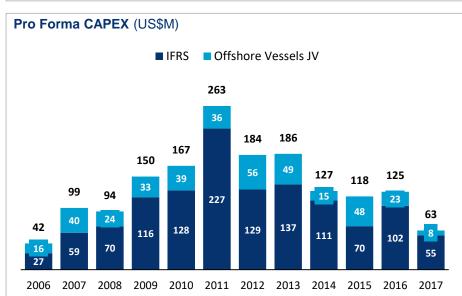


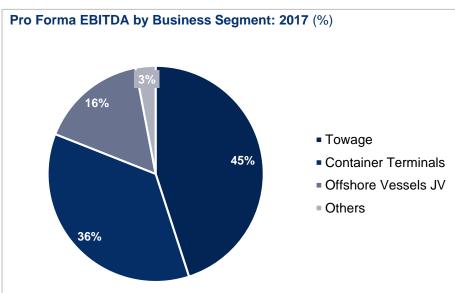
## Wilson Sons' Financial Highlights





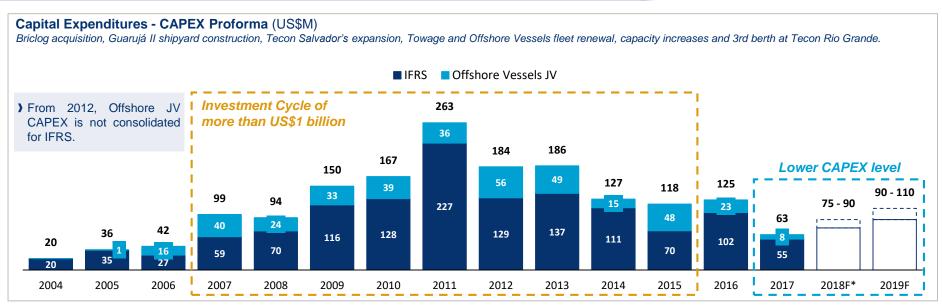


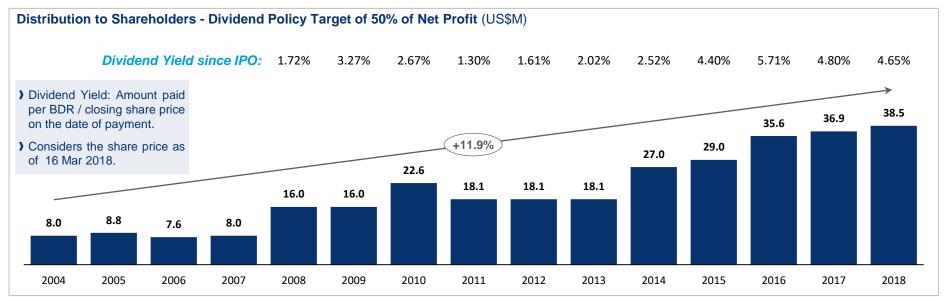




### **CAPEX & Dividends**



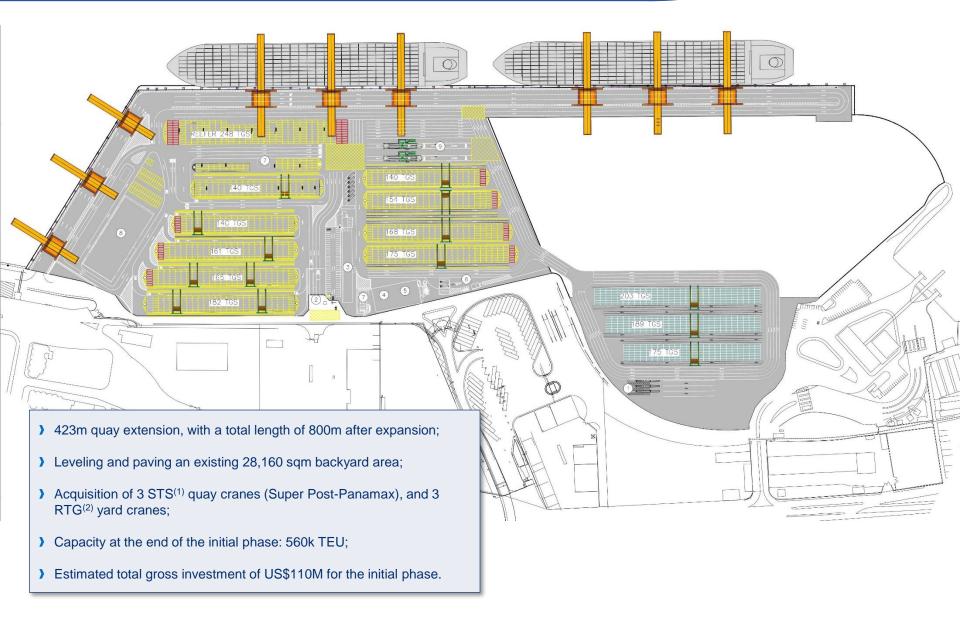




# Main Capex Project: Tecon Salvador's Expansion

Initial Phase

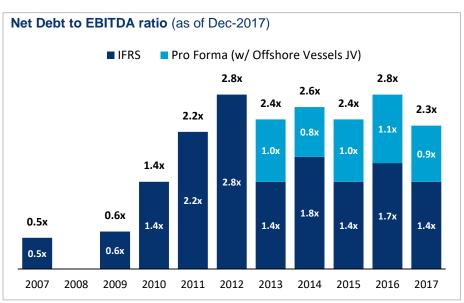


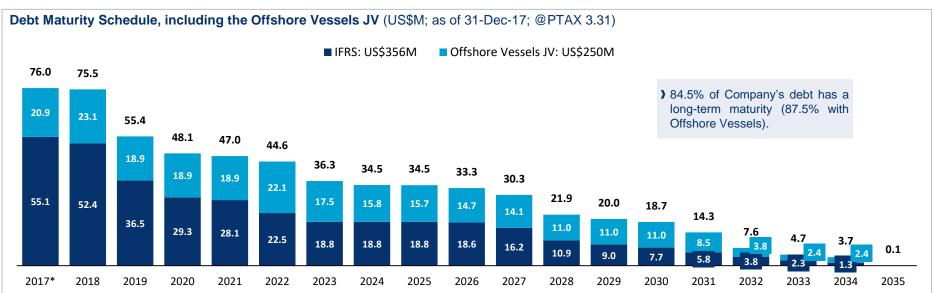


#### **Debt Profile**





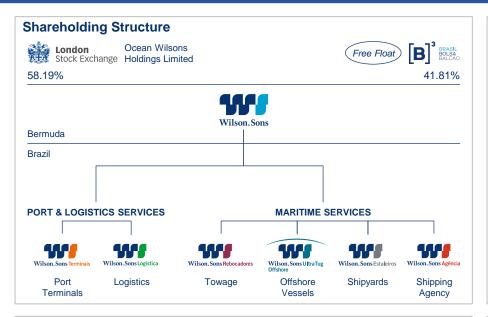


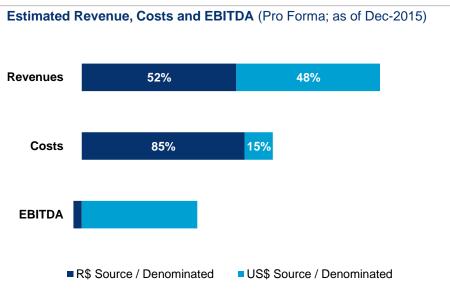


Notes: (\*) 2017 refers to budget.

## **Governance & Management Alignment**







#### **Corporate Governance**

- √ 100% TAG ALONG for all minority shareholders;
- ✓ One class of share with equal voting rights;
- √ Free-float more than 25% of total capital;
- ✓ Audit Committee;
- Minimum 20% of the members of our board of directors must be independent directors.

#### **Management Alignment**

- ✓ Management: Stock Options for top management subsisting grant 2,779,700;
- ✓ Remuneration program for executives based on net profit and dividend payout;
- ✓ Remuneration program for managers and employees EBITDA and/or EBIT;
- ✓ Individual performance plans: clear goals and meritocracy based on the 9 Box methodology;
- ✓ Business Managers with specific HSE goals;
- ✓ Employees own 63,390 BDRs (as of 31-12-2017).

### **Investment Considerations**



# Commitment to Safety

- ✓ Continuing development of the culture of safety is a priority;
- √ The Lost Time Injury Frequency has decreased 96% since 2010.

# Outstanding Assets

- ✓ One of the largest port, maritime and logistics operators in Brazil;
- √ Wilson Sons enjoys an unparalleled geographical reach throughout Brazil;
- ✓ Leading volume capacity, superior infrastructure and efficiency.

# Strength of Credibility

- √ 180 years of experience highlights Wilson Sons' solid operational knowhow, reputation and credibility;
- ✓ Experienced and innovative management team.

# Integrated Resilient Businesses

- ✓ Integration and multiple synergies among its businesses;
- ✓ Solid customer relationships with a diverse and strong customer base.

# Financial Strength

- ✓ Investments largely financed with low-cost by long-term resources;
- ✓ Capex reducing after investing more than US\$1 Billion since IPO in 2007;
- ✓ High profitability and financial strength.



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